

# THE EFFECT OF ENTREPRENEURIAL ORIGIN ON FIRMS' PERFORMANCE: THE CASE OF PORTUGUESE ACADEMIC SPINOFFS

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# MOTIVATION

- Conflicting views regarding academic spinoff's role on economic development:
  - Job creation and knowledge spillovers;
  - Technology lifestyle business with limited high-growth potential.
- Firms' entrepreneurial origin can be an important driver of firms' growth.
- Yet, no clear cut theory regarding the role of academic origin.

# AIMS

- To map and to disclose particular features of Portuguese academic spinoffs.
- To examine potential performance differentials among firms originating from different entrepreneurial origin.

# CONTRIBUTIONS

- Additional empirical evidence based on:
  - Larger dataset and more robust econometric methodology than previous studies.
- To inform the policy debate on the role of academic spinoffs as technology transfer mechanism.
- To contribute to firm growth theory.

# DATA

- **Academic spinoffs: 549.**
  - Self-collected population dataset since 1979 until 2010.
- **Non-Spinoffs: 98,100.**
  - Collected from SABI database. Restricted the sample to the same founding years and industries in which we observe academic spinoffs.

# FIRM PERFORMANCE

- Four different indicators to disclose qualitative differences in firms' growth process:
  - Employees
  - Sales
  - Productivity
  - Exports

# FINDINGS

**Table 2: Distribution of sample firms.**

|  | Academic Spinoff |        | Non-Spinoff |        |
|--|------------------|--------|-------------|--------|
|  | N                | %      | N           | %      |
| <b>Foundation date</b>                             |                  |        |             |        |
| 1979-1985  | 3                | 0.55   | 3,920       | 4.00   |
| 1985-1989  | 17               | 3.10   | 6,254       | 6.38   |
| 1990-1994  | 44               | 8.01   | 9,881       | 10.07  |
| 1995-1999  | 66               | 12.02  | 14,477      | 14.76  |
| 2000-2004  | 152              | 27.69  | 23,417      | 23.87  |
| 2005-2010  | 267              | 48.63  | 40,151      | 40.93  |
| Total  | 549              | 100.00 | 98,100      | 100.00 |
| <b>Industry</b>                                    |                  |        |             |        |
| Biotechnology, pharmaceuticals                     | 4                | 0.73   | 81          | 0.08   |
| Computers and electronic equipment                 | 18               | 3.28   | 3,630       | 0.37   |
| Telecommunication services                         | 30               | 5.46   | 1,839       | 1.87   |
| Software   | 154              | 28.05  | 3,036       | 3.09   |
| Research and Scientific activities                 | 191              | 34.79  | 12,801      | 13.05  |
| Health, education and business supporting services | 78               | 14.21  | 30,592      | 31.18  |
| Non-tech manufacturing and services <sup>a</sup>   | 74               | 13.48  | 49,388      | 50.34  |
| Total  | 549              | 100.00 | 98,100      | 100.00 |
| <b>Geographic area</b>                             |                  |        |             |        |
| Lisbon   | 148              | 26.96  | 35,656      | 36.35  |
| Porto  | 112              | 20.40  | 17,807      | 18.15  |
| Braga, Aveiro and Coimbra                          | 208              | 37.89  | 13,795      | 14.06  |
| Others <sup>b</sup>                                | 81               | 14.75  | 30,842      | 31.44  |
| Total  | 549              | 100.00 | 98,100      | 100.00 |

# FINDINGS

**Table 4: Descriptive statistics**

| Academic spinoff firms |         |        |           |         |         |
|------------------------|---------|--------|-----------|---------|---------|
| Variable               | Obs.    | Mean   | Std. Dev. | Min     | Max     |
| Employees              | 2,888   | 1.681  | 1.278     | 0       | 6.845   |
| Sales                  | 2,933   | 5.066  | 2.054     | -3.287  | 11.169  |
| Productivity           | 2,573   | 2.985  | 0.994     | -2.303  | 6.842   |
| Exports                | 1,282   | 4.066  | 2.665     | -4.770  | 10.138  |
| R&D                    | 751     | -3.920 | 4.238     | -19.098 | -0.0142 |
| Firm Age               | 4,879   | 1.927  | 0.794     | 0       | 3.584   |
| Non-spinoff firms      |         |        |           |         |         |
| Variable               | Obs.    | Mean   | Std. Dev. | Min     | Max     |
| Employees              | 496,195 | 1.133  | 1.056     | 0       | 9.128   |
| Sales                  | 524,945 | 4.813  | 1.724     | -11.527 | 14.699  |
| Productivity           | 433,987 | 2.703  | 1.078     | -12.604 | 11.755  |
| Exports                | 99,745  | 3.455  | 2.645     | -11.512 | 14.639  |
| R&D                    | 20,805  | -4.865 | 3.077     | -20.095 | -0.001  |
| Firm Age               | 872,078 | 2.108  | 0.838     | 0       | 3.584   |

Note: Pairwise tests of differences in means are all statistically significant at p<0.05 .

# FINDINGS

- Academic spinoffs grow through resources accumulation and internationalization.
  - Yet, they do not translate these advantages into productivity gains.
- Younger academic spinoffs outperform their counterparts in terms of sales.
  - Yet, they do not retain these scales effects as they grow older.
- Portuguese academic spinoffs are contributing to economic development through job creation.
  - Yet their relevance as source of sustained economic value is limited so far.